



Economics of energy storage today- a technology provider's view

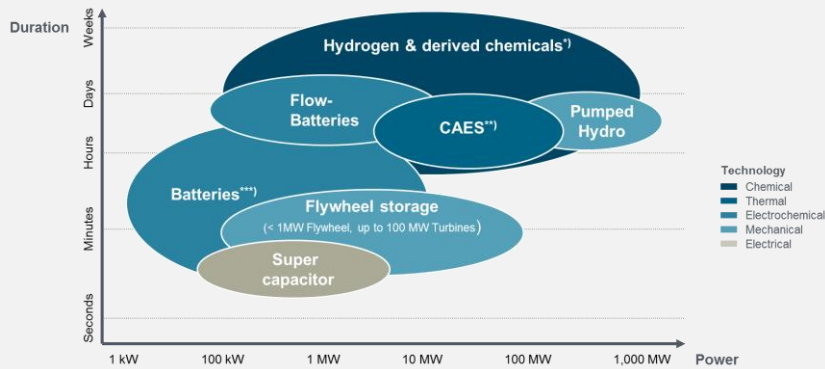
Session 3.3:

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Energy storage for the now and tomorrow



¹⁾ such as Ammonia, Methanol or others ²⁾ Compressed Air Energy Storage ³⁾ Li-Ion, NaS, Lead Acid, etc. Source: Bloomberg.

Battery Storage

Energy Storage Technology Platforms



Siestorage®

Lightning fast energy. Trusted for critical loads.

- Essential fast response for power quality, black start, frequency response, backup applications
- Grid forming capability enables customers to operate in islanded mode when network becomes unavailable

Advancion®

Unmatched dependability. Designed to evolve.

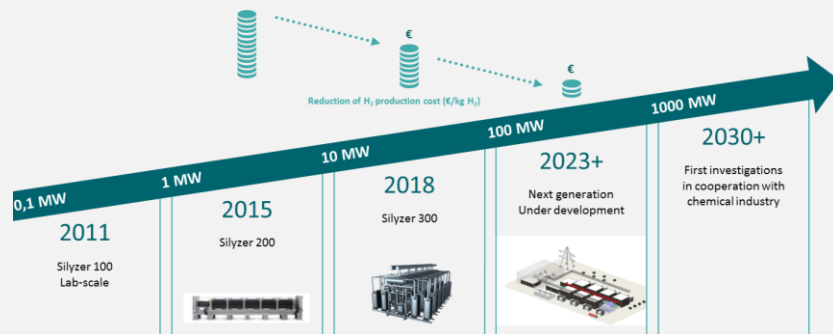
- Industry-leading reliability and uptime
- Architecture reflects 10 years of owner/operator experience in power sector and storage
- Open architecture incorporates best available technology now and in the future

SunFlex Energy Storage™

Maximum solar yield. Delivered when you want it.

- Increased solar capacity
- Eliminates solar variability
- Stack additional grid services
- Deliver firm capacity
- Add more solar to same interconnection

Electrolyzer:



Electric Thermal Energy Storage



ETES Base	ETES Add	ETES Switch
<p>Universal stand-alone storage</p> <ul style="list-style-type: none"> Ability to store and supply electricity, steam and heat Broad variety of input and output power (10 MW...500 MW) Unlimited scalability of storage capacity (100 MWh...500 GWh) 	<p>Added storage to existing heat cycles</p> <ul style="list-style-type: none"> Reuse 100% of existing conventional components Increasing heat cycle efficiency Additional revenue streams. 	<p>Full conversion of power plants</p> <ul style="list-style-type: none"> Second-life option for power plant infrastructure Utilization of existing steam cycle and O&M processes Mitigation of negative effects from closing power plants



Case Battery Storage: Drivers, Applications and

Rationale: SDGs, 3D road to fight CC

Drivers

Earning Potential

Cost Avoidance

Applications

Frequency Regulation

Capacity Peak Power

Renewable Hybrid

Conventional Hybrid+ Blackstart

T&D Deferral

Critical Power

Microgrids

Peak Shaving

Revenue Streams

System Services (Frequency and Reserve, T&D)

Whole Sale Market (Cycling issue)

Capacity Markets

T&D UoS revenues and investment avoidance

Back up power

Grid Fee Reduction

Revenue stacking depends on asset operating parameters and market/contract specific requirements



How costs impact success in Battery Storage Projects

Cost Impacts on operating cashflow

Cost Considerations

Initial costs (Dev+CAPEX)
Operating
Maintenance costs
Recycling costs
Inflation
Financing costs



Long-term lifetime forecast costs
Management costs
Representation of contract/assumptions → Performance
Cost inflation relative to revenue inflation
Correlation to usage of asset (Wear and Tear costs)
Debt service cost

What about the benefits?



How non-financial risks impact costs

Performance Risk

• Construction
(Delivery and
Technology)

Operation

Regulatory Risk

Lack of policy

Institutional risks
not quantifiable

Macroeconomic Risk

Currency

Inflation

Commercial Risk

Revenue Risk (the
today vs. yesterday)

Supply Risk (long-
lead items)



Risk Management needs to address the optimization questions considering market dynamics

Performance Optimization

- Design considerations
- Operating parameters
- Performance monitoring (degradation/SOH)

Performance Risk

Market Risk

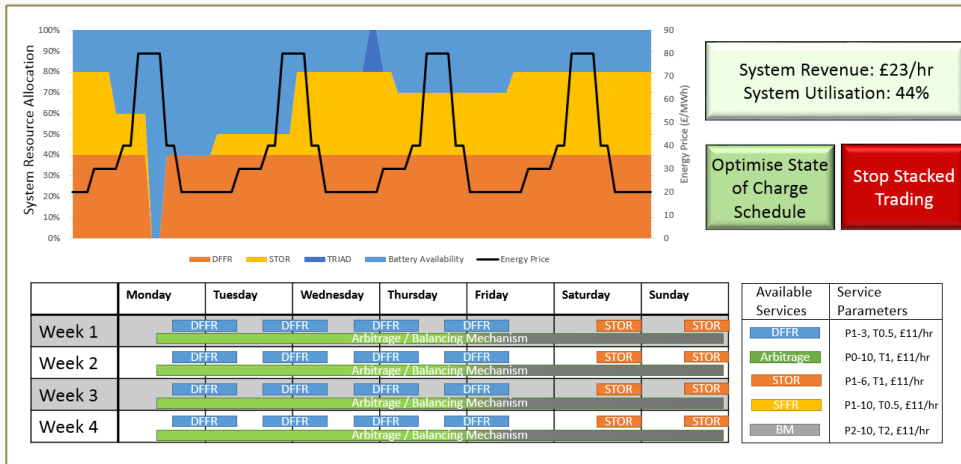
Revenue Stacking

- FFR (fixed)
- CM (non-fixed but estimable)
- Arbitrage/BM



Risk Management via Technology

Provide an optimisation based on the real time battery system status and a data based prediction of the future



Market trading information feeds analytical engines that link battery degradation to enable optimum timing of charge and discharge cycles.

Revenue Stacking

Multiple and dynamic market place signals fed into trading optimiser to reveal stacked revenue potentials, wholesale energy cost and balancing mechanism values provide ongoing savings

Marginal cost of traded energy

Each trade/use of the battery has a degradation associated with it and therefore a marginal cost which needs to be accommodated

