ESNL

Molten salt heat batteries for the affordable decarbonisation of industrial heat

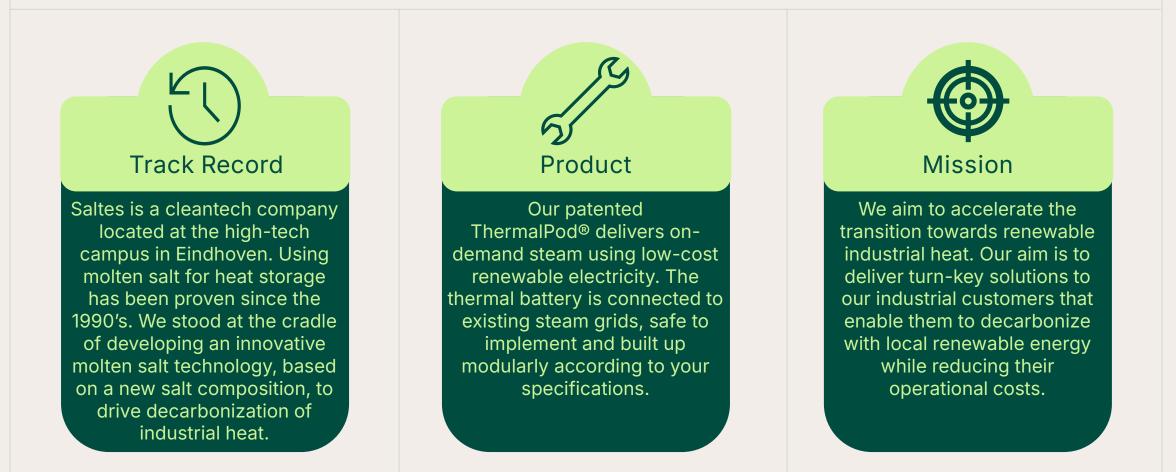


DRIVING THE FUTURE OF RENEWABLE INDUSTRIAL HEAT

INTRO

Driving the future of renewable industrial heat

Over the last decade we developed our propietary molten salt technology and converted this into the ThermalPod®: a market-ready product to decarbonize heat generation, making use of low cost (renewable) electricity.



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20% of all energy is used for industrial heat

80%

of industrial heat is generated with fossil sources*

* Heat electrification to decarbonize industry | McKinsey

Process Heat Is Fossil

"Industrial heat is one of the largest contributors to global CO2 emissions and very little decarbonisation has taken place so far."*

* Industrial heatemissions | Vox

"Industry is actively looking for ways to decarbonize operations while simultaneously reducing production costs. Electrification of heat achieves this but (the intermittent) supply of renewables and heat (steam) demand do not match."*

* Heat electrification to decarbonize industry | McKinsey, 2025

SOLUTION

ThermalPod[®] heat battery: low-cost renewable heat

A ThermalPod® heat battery converts renewable electricity to heat in steam, thermal oil or air. It stores renewable electricity to use as heat. Our system can be connected to an existing steam grid and operates together with other assets, ensuring the lowest cost of heat for a production process.



STORE ELECTRICITY WHEN IT IS AFFORDABLE AND USE STEAM WHEN NEEDED

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PRODUCT

The ThermalPod®: An adaptable and flexible system design

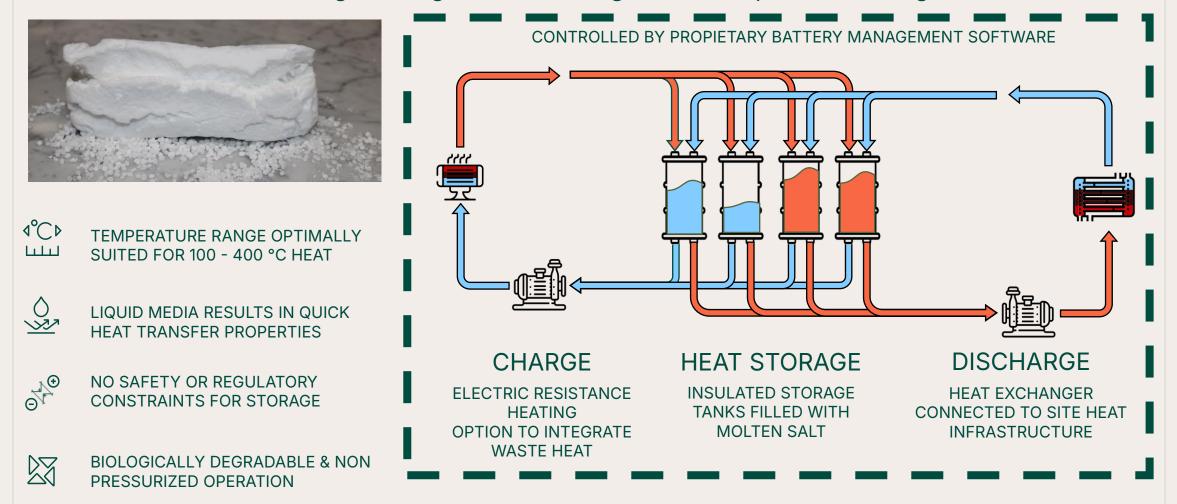
We configure a ThermalPod[®] using our modular and expandable building blocks based on a client's heat profile. Separate charging and discharging loops maximize use of available grid capacity and we can follow the varying heat demand of customers 24/7 while ensuring an optimal heat price.



TECHNOLOGY

Patented and multi-purpose technology for heat delivery

The combination of our product design in combination with a new salt makes our system flexible to use. In our patented system molten salt is charged using a (electric) heat source, stored in insulated tanks and discharged using a heat exchanger in the required form (e.g steam or air).



COMPETITION

Technologies for the flexible electrification of heat

Thermal storage is best in class for decarbonization and deep electrification of heat. Alternative means of electric process heating cannot fully electrify with low-cost renewables because they lack buffer capacity. Other energy storage technologies are more expensive over the lifetime and rely on scarce earth metals.

| ALTERNATIVE ELECTRIFICATION | | | | + | Better | | | | |
|-------------------------------------|---|--------------|--------------|-------------|---------|--------------------|------------------------------|--|----------------|
| | | | | = | Similar | ALTERNATIVE ENERGY | | | |
| | TECHNOLOGI | ES | | | - | Worse | TEC | HNOLOGIES | APPLIE |
| Criteria | Thermal Storage | Heat pump | E- boiler | E- heate | r | | Criteria | Thermal Storage | Lithiun ion |
| LCOH for deep electrification | Maximally leverage cheap hours to realise up to 90% electrification | - | - | - | | | Cost of storage | Cheap and abundant materials very long lifetime 25 years | - |
| Operational flexibility | Able to respond to changes in heat demand and electricity | - | - | - | | | System built to deliver heat | Includes equipment to deliver heat not only store energy | - |
| CAPEX investment | markets High initial investment | = | + | + | | | Safety | Low risk in usage no restrictions on storage | - |
| Efficiency | 93% | + | = | = | | | Efficiency P2H | 98% | |

Industrial_heat_pumps_time_to_go_electric.pdf

High-Temperature Heat Pumps for Industrial Use - Bever - 2024 - Chemie Ingenieur Technik - Wiley Online Library Achtergrondinformatie e-boilers.pdf

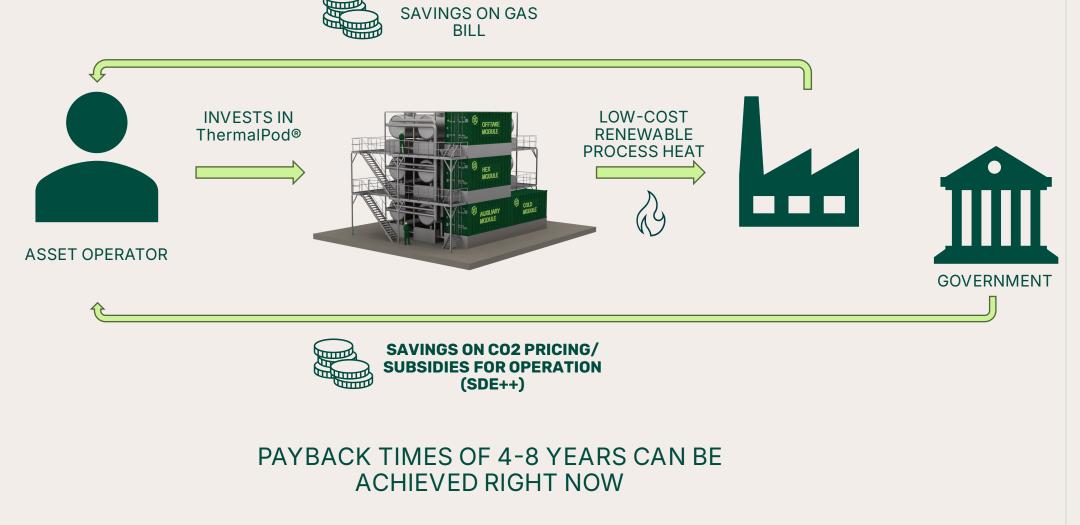
' STORAGE ED TO HEAT

| Criteria | Thermal Storage | Lithium ion | H2 | Redox flow |
|------------------------------|--|----------------|----|---------------|
| Cost of storage | Cheap and abundant materials very long lifetime 25 years | - | | - |
| System built to deliver heat | Includes equipment to deliver heat not only store energy | - | = | - |
| Safety | Low risk in usage no restrictions on storage | - | - | - |
| Efficiency P2H | 98% | | | - |

An Evaluation of Energy Storage Cost and Performance Characteristics The problem with hydrogen | Global Witness

Showing a positive business case for our target customers

Our analysis shows a system has a payback time between 4-8 years depending on usage profile. We are currently developing ThermalPod projects with positive business cases for multiple sites in the EU.



(A)

Reducing the operational costs for the use of heat

The ThermalPod® reduces costs for the heat per kWh delivered compared to fossil heat. This cost reduction takes place through three mechanisms (1) electricity purchasing, (2) emission avoidance and (3) earning income by providing services to the grid.



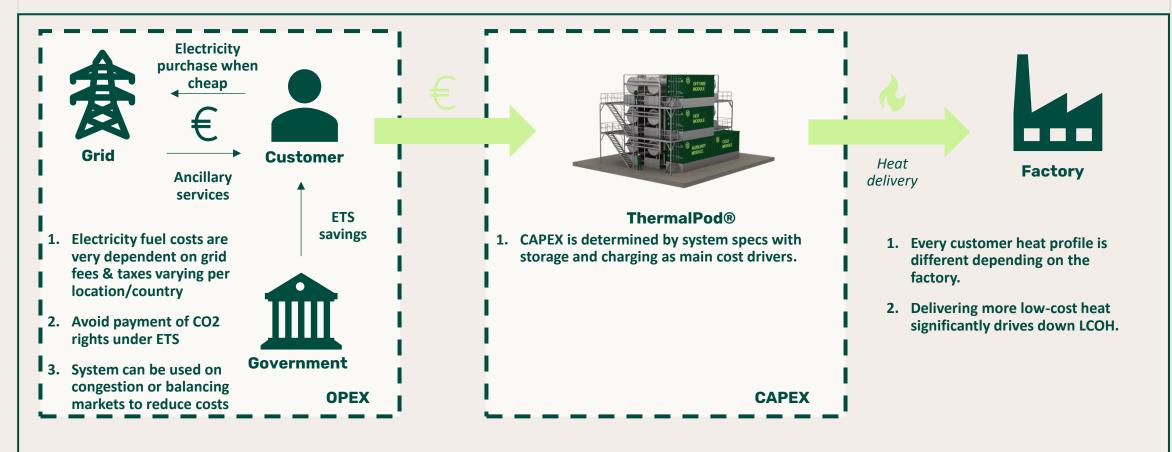
Buy electric heat when cheaper as gas. (EPEX day ahead/ intraday) Avoid the payment of CO2 rights by using renewable energy. Offer congestion or balancing services to the grid. (AFRR/GOPACS)

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LEVELIZED COST OF HEAT

LCOH determines the business case for the ThermalPod®

Levelized Cost Of Heat (LCOH) of the ThermalPod® is low due to the flexible offtake of low-cost electricity, provision of ancillary services, reduction on ETS costs and its ability to deliver large amounts of heat.

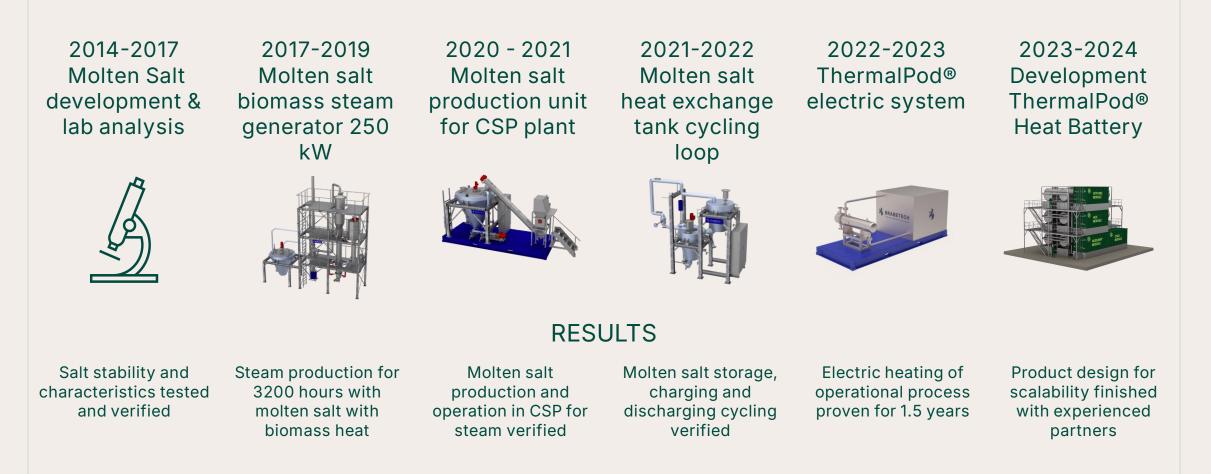


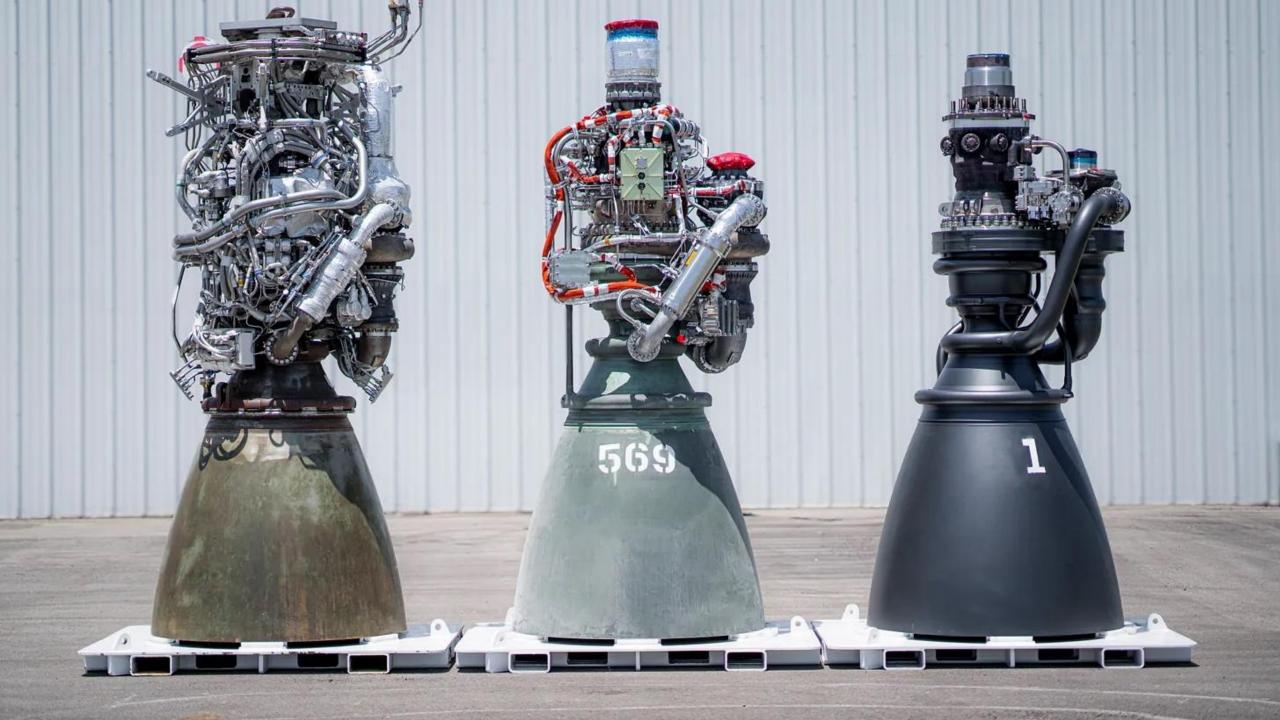
LCOH IS DETERMINED BASED ON GEOGRAPHICAL POSITION, ENERGY PRICES, SYSTEM SIZE AND SYSTEM USE.

TECHNOLOGY DEVELOPMENT STATUS

Our product is ready for commercial rollout

We have derisked the core functionality and proven our design in pilots. Our last system operated for 1.5 years in an operational factory in South Africa. We are now working towards the final investment decision for a 26 MWh system, which will initiate our commercial rollout.





Preparing for mass market in the coming 5 years

Saltes will become one of market leaders for thermal storage systems. During the next 5 years we will develop our product and organisation for mass production in 2030, when the TES market will be mature.

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| Prepare & sell demo Increase traction | Build & operate operate demo Sell & finance FOAKs ThermalPod® Demo (1.0): Validate specifications in operation | Improve to FOAKs Increase sales & partners ThermalPod® FOAK (2.0): New functionalities and improved response times | Prepare for mass production Improve & sell NOAK design | Expand to worldwide market Expand product product range ThermalPod® NOAK (3.0): Mass produceable system design |
|--|---|---|---|---|
| 2025 LAUNCH | 2026 DEMO | 2027 IMPROVE | 2028 PREPARE | 2029 EXPAND |

BRABETECH Heat transfer & storage solutions

TEREBURD

HEREFELLEPALE

MOLTEN SALT SYSTEMS FOR THE INDUSTRIAL HEAT TRANSITION

Technojorum

Dé ontmoetingsplek voor technische bedrijven

Bij Technoforum wordt samengewerkt op een nieuwe manier

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Waar bedrijven samenwerken. Waar mensen kennis delen. Een plek voor de toekomst.

